The European experience ....
Question: QB1.1. For each of the following statements, could you please tell me whether you totally agree, tend to agree, tend to disagree or totally disagree with it.

Option: Corruption is a major problem in (OUR COUNTRY)
Question: QB1.5. For each of the following statements, could you please tell me whether you totally agree, tend to agree, tend to disagree or totally disagree with it.

Option: There is corruption within the institutions of the European Union.
From Brussels via Vienna to M.A.D.R.I.D.

... from 25 people to more than 60 organizations .....
EPAC is an independent, informal, non-political network of operational Police Oversight Bodies (POB) and operational Anti-Corruption Authorities (ACA) of the EU Member States and Member Countries of the Council of Europe concerned with the independent oversight of policing and with the prevention of and the fight against corruption.

EACN as part of EPAC is the formalised network of Anti-Corruption Authorities (ACA) of the EU Member States.

2001: Brussels, BEL
2002: The Hague, NL
2003: Luxembourg, LUX
2004: Vienna, AUT
2005: Lisbon, POR
2006: Budapest, HUN
2007: Helsinki, FIN
2008: Manchester, UK
2009: Nova Gorica, SLO
2010: Oradea, RUM
Objectives and goals of EPAC:

- establishing, maintaining, and developing contacts between specialised authorities;
- promoting independence, impartiality, and legitimacy, as well as accountability, transparency, and accessibility in all systems created and maintained for the independent oversight of policing and the anti-corruption work;
- promoting international legal instruments and mechanisms from a professional perspective;
- supporting the development and the promotion of common working standards and best practices for POB and ACA;
- providing a platform for the exchange of information and expertise concerning developments in police oversight and anti-corruption matters;
- providing support to other countries and organisations that are looking to establish or develop oversight mechanisms and anti-corruption authorities;
- co-operating with other organisations, authorities, networks, and stakeholders in compliance with the foregoing objectives.
4 pillars:

Holistic AC concept

Prevention

Education
  awareness raising

Repression
  law enforcement

& Cooperation

© EPAC 2010
Holistic AC concept

The I^7 approach:

1. Inter-disciplinary
2. Inter-sectoral
3. Inter-operational (inter-agency, inter-corporation)
4. Inter-professional
5. Inter-generational
6. Inter-national, -regional
7. Inter-cultural

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The rule of Law (institutions & capacities)

Top down versus bottom up

Holistic approach: 4 pillars & I²

Revolution versus evolution

Implementation → enforcement → development

Leadership & political will

Monitoring (peer, …)

Enablement & Empowerment

Credibility & sustainability ↔ cultural change

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Aims of the Academy

1. address the notion of corruption holistically, comprehensively and in an inter-disciplinary approach

2. professionalize anti-corruption training & research and set state-of-the-art benchmarks

3. foster direct dialogue, collaboration, exchange and synergies between relevant stakeholders

4. substantially improve the effectiveness of institutions, organizations or individuals engaged in preventing and combating corruption

5. conduct research on effective and efficient anti-corruption strategies and activities

6. build partnerships with all stakeholders involved

↔ inter-disciplinary, inter-regional, inter-cultural & inter-sectoral approach
IACA was welcomed by, *inter alia*, UN General Assembly Resolution 64/237, CCPCJ resolution E/2009/30, Economic and Social Council resolution 2009/22, as well as Resolutions 3/2 and 3/4 of the 3rd Conference of the States Parties to the United Nations Convention against Corruption (UNCAC), and recently by the EU Justice and Home Affairs Council, JAI 473 (M.A.D.R.I.D. report).
Programmes and activities:

1. **Standardized** training and research activities
2. **Tailor-made** training and research activities
3. **(Inter-disciplinary) Academic** degree programmes
4. Platform for direct **dialogue** & networking (alumni, special events, conferences, ....)
5. **AC think tank** & benchmarking activities

Rollout of full spectrum of activities: 2011
Vienna City: 12 km
Vienna Airport: 18 km

IACA going global
Mid term: regional offices
Way forward

✓ International Steering Committee

✓ „Friends of the Academy“

✓ International Senior Advisory Board

✓ International Academic Advisory Board

✓ International Transition Team

▪ End of construction: August 2010


▪ Inaugural Conference: 2 - 3 September 2010

▪ Commence first activities: October 2010

▪ IACA as an IO & full activities: 2011
“This is one of the most important initiatives not only for us professionals but for all of our societies as such. Let us translate it from vision into reality!”

(GD Franz-Hermann BRÜNER†)
Conclusions:

- Broader contextualisation (integrity ...)
- Focus on sustainability and long-term solutions
- There is one goal but many ways ....
- Enablement & empowerment of citizens
- Enablement & empowerment of ACAs:
  - Independence
- International cooperation, (peer) pressure, and (inter)national monitoring are key.
WE'RE STILL MISSING A KEY TRANSLATOR...
Shukran

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www.epac.at

www.iaca-info.org
Art 6 & Art 36 UNCAC:

‘.... be granted the necessary independence, in accordance with the fundamental principles of the legal system of the State Party, to be able to carry out their functions effectively and without undue influence.’
1. The backbone of an appropriate, comprehensive, and stable statutory/constitutional legal framework.

2. Appropriate allocation of highly qualified personnel, adequate resources (including remunerations and incentives), effective and efficient institutional and organisational frameworks, and appropriate professional training possibilities; in addition, the ability to decide upon these resources (including personnel) and to use these capabilities at their own discretion without prior consultation or approval.
3. Transparent and objective recruitment (dismissal) procedures/ mechanisms for the head of the ACA and all other (key) personnel that are based on principles of efficiency, transparency and objective criteria and that focus on a proven record of the individual’s integrity, skills, education and training, experience, and professionalism, only; including provisions and factual safeguards against appointments (dismissals) motivated by undue considerations.

4. Terms of office of a minimum of two (parliamentary) legislative periods plus 1 year each (i.e. in total preferably 12 years or more) for the head of the ACA and all other (key) personnel without the possibility to be reappointed for a second term of office, including a transparent system of reasonable and just follow-up careers for those who leave the ACA.
5. Terms of office / employment of ACA personnel on a voluntary basis by the respective individual.

6. The ability (of the ACA) to engage in its activities and carry out its functions – especially to investigate and/or prosecute concrete allegations – effectively and efficiently and without undue influence or reporting obligations at its own discretion without prior consultation or approval.

7. Unrestricted access to necessary information, at the same time means and mechanisms to protect the persons who help the ACA in combating corruption ("whistleblower protection") and preserving the confidentiality of investigations.
8. The ability and responsibility to co-operate with and address civil society, the media, academia, and other stakeholders of society at all times at its own discretion without prior consultation or approval and to be addressed by those to safeguard overall transparency, accountability, and legitimacy of the ACA; and, in a similar vein, the accessibility by the general public at all times, including by offering channels of anonymous communication.

9. The ability and obligation to co-operate and liaise with likewise organisations, networks, and other stakeholders nationally, trans-nationally as well as internationally at its own discretion without prior consultation or approval.
10. An independent advisory/oversight instrument or mechanism to monitor and provide “air cover”, to investigate alleged misconduct of the body and further proceed against it or those responsible via appropriate channels if reasonably grounded, and – on the other hand – provide credible and swift exoneration in cases of unjustified accusations against the body and/or its employees by politics, the media, those under investigations or others.
Corruption:

Social interaction

Trust

Social contract

Rule of law
"I'm thinking of getting back into crime, Luigi, legitimate business is too corrupt."